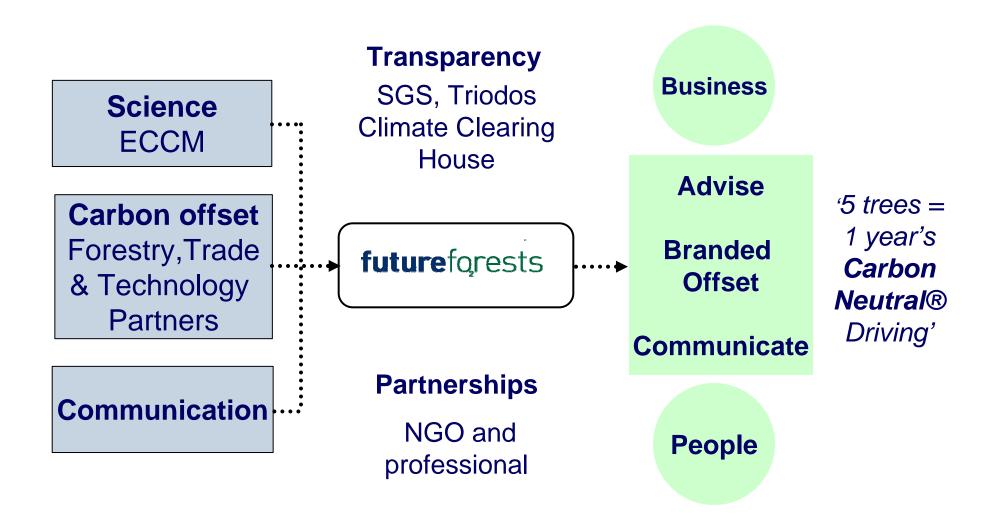
## Future Forests – Who we are

- Business built around climate change
- Conceived 1990; incorporated 1997
- London head office, US and European Presence
- 17 200 people
- 125 corporate clients; 12000 individual customers
- Carbon Neutral® brand
- Two rounds of venture capital

## **Future Forests - What we do**



**future**forests

## Future Forests – What we've learned

- An environmental business is first a business
- Need strong regulation or strong branding preferably both
- Niches exist where externalities are being internalized; commodity markets where regulation is mature
- Demand (not supply) is king
- Environment is a differentiator, value adder not a reason to invest or do business in and of itself
- Environmental businesses need 'industrial ecosystems'