

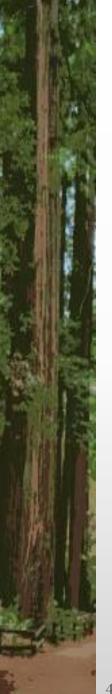


U.S. v. Lumber Liquidators, Inc.

Patrick Duggan

DOJ Environmental Crimes Section April 6, 2016





Overview

- Case summary
- Case results
- Environmental Compliance Plan
- Impact



Natural Resources

• DOJ received information from EIA that LL was bringing in timber

products:

• Illegally harvested in Russian Far East;

- Transported to China for manufacturing;
- Falsely declared upon import into the U.S.
- The Russian Far East is:
 - Mixed broadleaf forests of Korean pine (CITES-III) and Mongolian oak (CITES-III)
 - Extremely remote
 - Known for illegal logging



Natural Resources

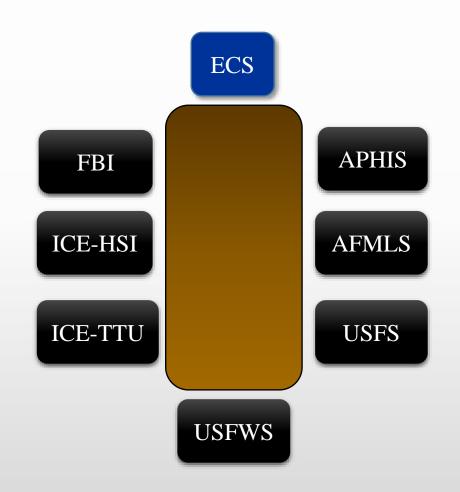
- The Russian Far East is also home to:
 - The last 450 wild Siberian tigers (CITES-I), and
 - The last 47 Amur leopards (CITES-I)
 - Both cats are dependent on Mongolian oak and Korean pine forests for hunting & prey species (boar, red deer rely on pine nuts & acorns)
 - Greatest threat to the cats' survival is illegal logging





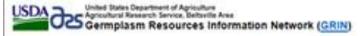
Case Initiation

- Selling the Case
 - Impact
 - Value
 - Publicity
 - Ease
 - Hand search
 - International cooperation





Evidence: Knowle



GRIN Taxonomy for Plants

***Please tell us why you value GRIN Taxonomy ***

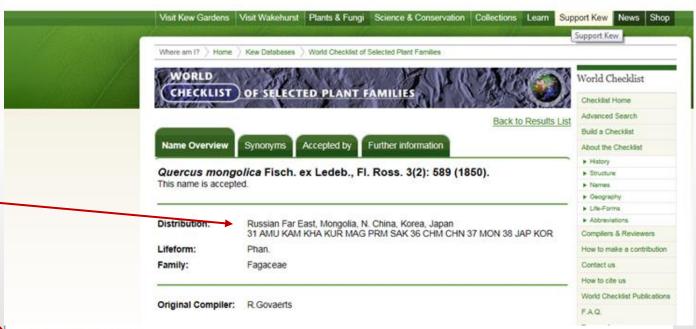


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LL Lacey Act 2010 Manual

There is no de minimis exemption in the law; any amount of plant product triggers the declaration requirement. The following websites may be useful to look-up the scientific names of plants:

- http://plants.usda.gov
- http://www.ars-grin.gov/cgi-bin/npgs/html/tax_search.pl
- http://www.itis.gov/
- http://www.ipni.org/



- ASIA-TEMPERATE
- Siberia: Russian Federation Chita
- Mongolia: Mongolia (+)

Russian Far East: Russian Federation - Amur, Khabarovsk, Kurile Islands, Primorye, Sakhalin

China: China - Gansu, Hebes, Heilongiang, Henan, Jilin, Liaoning, Nei Monggol, Ningxia, Qinghai, Shanxi, Shandong, Shanxi, Sichuan

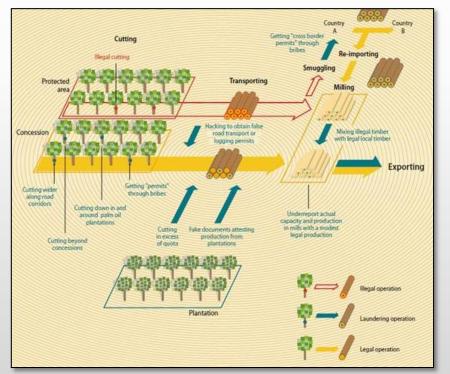
Egitern Asia: Japan - Hokkaido, Honshu, Korea



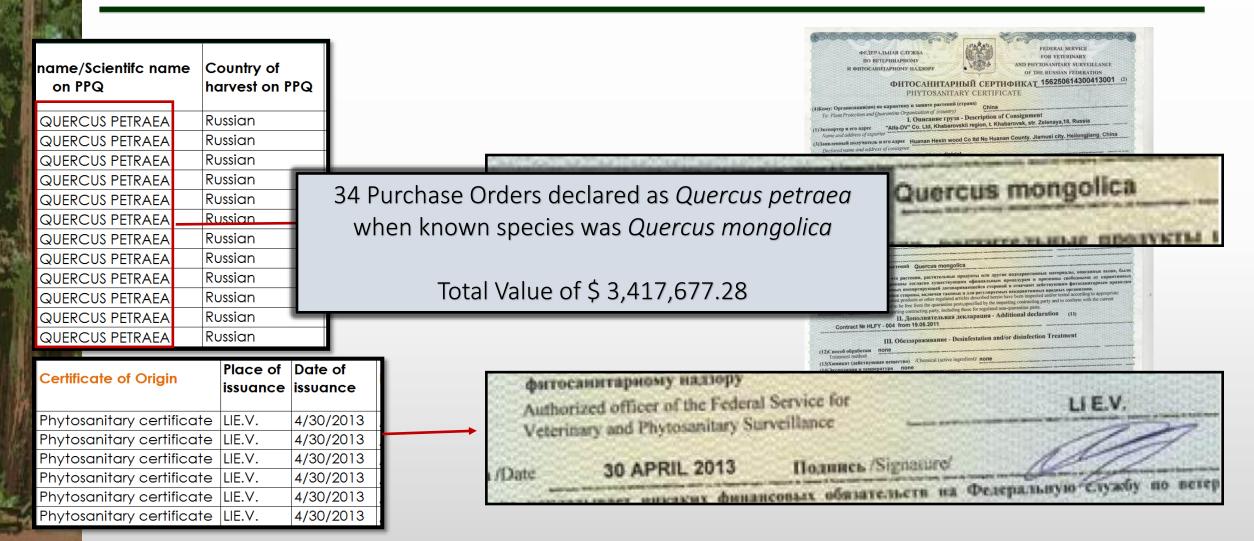


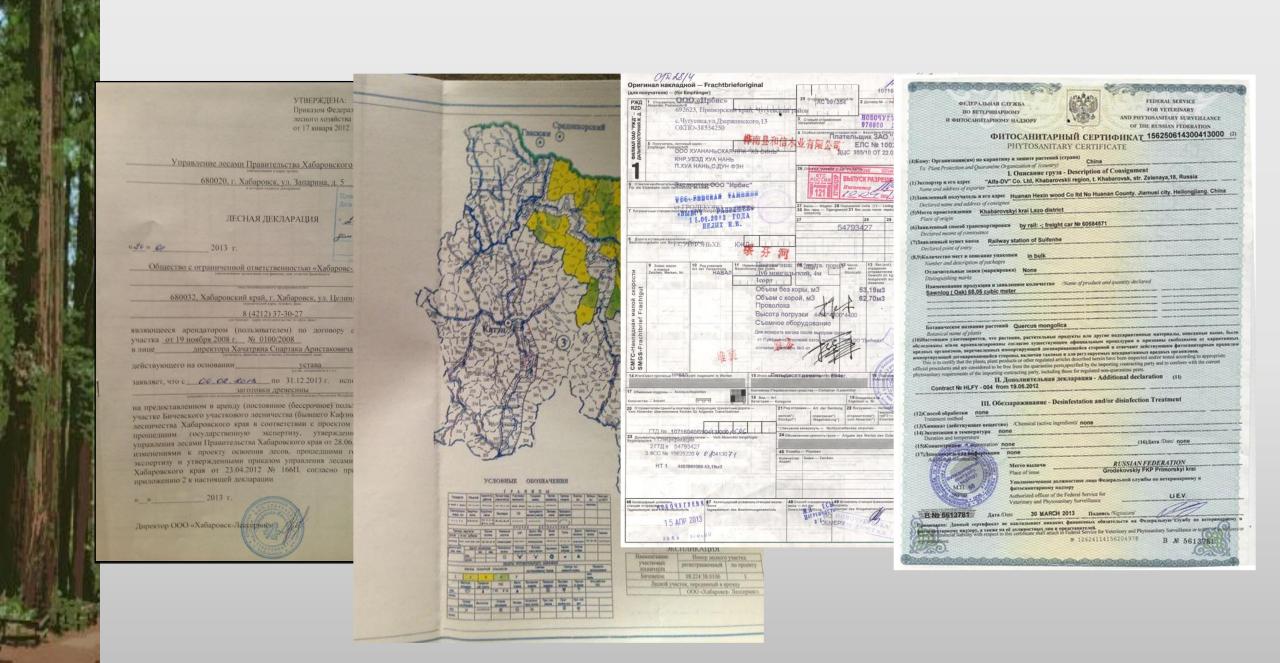
Methods of Illegality

- The case involved two common methods of timber crimes:
 - 1) Falsely declaring species and/or harvest country to cover up true product
 - 2) Using a legitimate permit to launder illegally harvested timber



Evidence: False Declarations





APPROVED By Order No Dated Januar Forestry Agency of the Government of Khaba name and address of the authority 5, Zaparin street, Khabarovsk, 680020 where the declaration is filled FOREST DECLARATION	. 18 of the Federal Forestry Agency y 17, 2012 rovskiy Province, Forestry Agency of Khabarovskiy province Filing date	og	Total fo hardwoo forestry Total fo coniferor species	Khorskoye Forestry or us Khorskoye Forestry		87.1	Birch, Zh m ³ 475 Linden m ³ 294 Fir m ³ 285 Spruce m ³ 199 TOTAL: 1693 Spruce m ³ 798 Fir m ³ 458 Linden m ³ 325 Oak m ³ 325 Oak m ³ 151 Ash m ³ 97	
YEAR Khorskoye TOTAL: Forestry	01/24/2013			214.8		Spruce Birch, Zh Fir Linden Oak Ash TOTAL:	m ³ 1016 m ³ 800 m ³ 743 m ³ 680 m ³ 373 m ² 296 3908	
[Position, last name, first name, patronymic, of the responsible person]			Ciearn	ng me ota iumoervaras from jatten wood	ana me young growin in	area 17, pioi 14 5-0.05 ne	ectures, plot 14 5-0.05 nectures	
[Position, last name, first name, patronymic, of the respons	ible person]		area 17	7. plot 14.S-1.3 hectores area 77 plot 13.	in hectares	A 5 hectares, area 08 plo	t 31 S-05 hectores, plot 27 S-	
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osting under the Bulance of the com-	under permit 0100	i i	71.60	7. nlot 14.S=1.3 hectares: area 77 nlot 13.	S-0 5 hectares plot 10 S	A Shectaves area 08 ploi	\$7,740,033. \$904,679.	
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Outcome

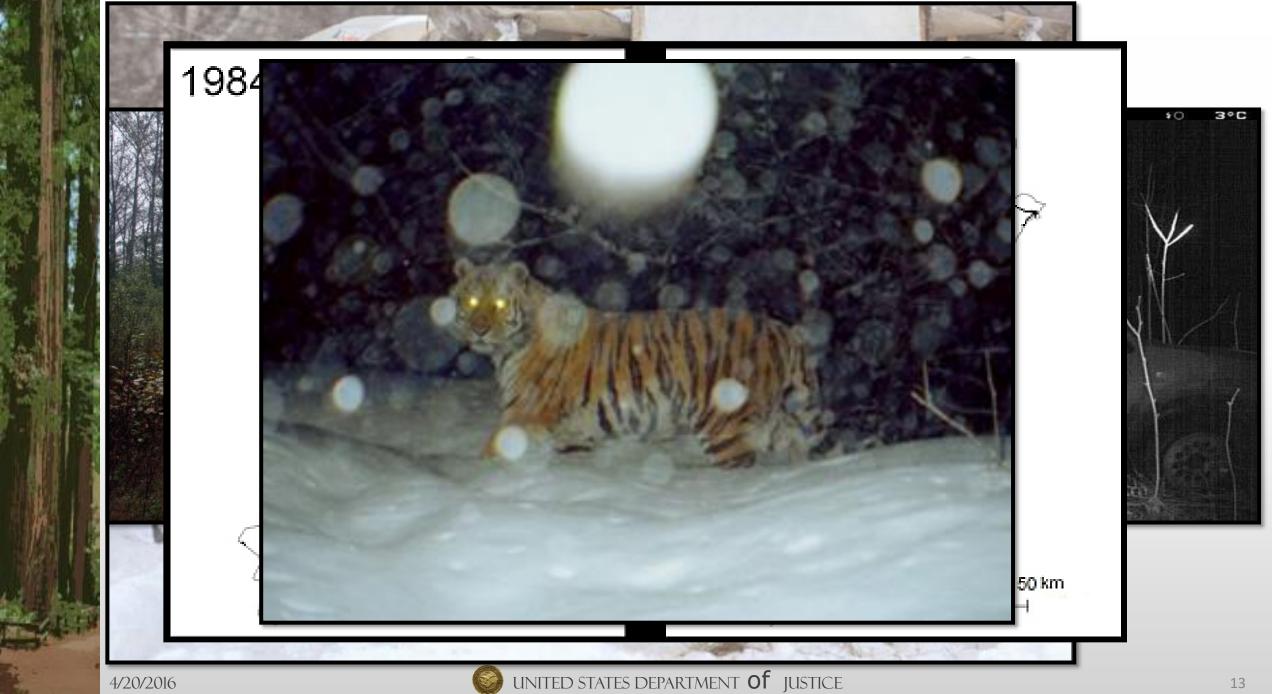
- One felony violation, four misdemeanor violations
 - First felony conviction under Lacey Act timber amendments
- Largest Lacey Act criminal penalty ever
 - \$7.8 million criminal fine
 - \$1.2 million community service payments
 - \$4.5 million in forfeiture
- Detailed factual statement
- Environmental Compliance Plan
 - Annual auditing and reporting to the court
- 5 years probation

BUSINESS

Lumber Liquidators pleads guilty to environmental crimes, agrees to pay more than \$13M

Everett Rosenfeld | @Ev Rosenfeld Thursday, 22 Oct 2015 | 1:48 PM ET







Environmental Compliance Plan

- Court-enforced measures to ensure that LL knows what they import and who they are import it from.
- LL compliance decision-making process will be centralized, documented and audited.
- Keep in mind:

implement the rules set forth below. This document, therefore, represents only the minimum standards that will be met by the Company, as opposed to the specific procedures that the



ECP: Oversight

Lumber Liquidators' Chief Compliance Officer (CCO) shall be responsible for the oversight of the Company's program to address the requirements of the Lacey Act and related regulations.

product or forestry industry. The Lacey team shall coordinate with other business functions, as appropriate, to meet the requirements of the Lacey Act Compliance Program and its associated

A member of the Lacey team (or an internal employee trained in Lacey inspection protocols and reporting up to CCO, either on a full-time or project basis), third-party auditor with specialized industry expertise, or appropriate certification body, shall conduct onsite inspection visits no less than quarterly for medium and high risk suppliers, as well as low risk suppliers who are providing medium risk products. A record of the onsite visit will be maintained by a U.S.-based member of the Lacey team.

ECP: Risk

Lumber Liquidators will use a risk-based approach to the implementation of the various elements of its compliance program including the Lacey Act Compliance Program.

(if any) beyond what is set forth herein that are deemed appropriate. If the supplier is providing a product that is considered high risk per the above factors, then that supplier will automatically be considered high risk. Further, the factors enumerated in subparagraph c) above may not

If a supplier is considered medium or high risk, then the Chief Compliance Officer must give initial approval before any product is purchased or any transactions are completed that would result in a shipment to United States of product from such a supplier. The CCO must make a written record of the decision-making process.



ECP: Vendor Validation

activities may be in violation of Lacey Act requirements. A critical element for avoiding business activities with non-compliant third parties is to establish a third party due diligence process aimed at not engaging such vendors in the first place.

- a) A risk assessment as described in section 5 of this document;
- b) A sample purchase order-level evaluation as described in section 7 of this document;
- An in-person audit by a member of the Lacey team, appropriate third-party certification
 body, or third-party auditor with specialized industry experience; and
- d) The procurement of language skills and the use of those skills to assess submitted documentation of sourcing and legality.

The Lacey team will be responsible for memorializing the above steps. The CCO must provide written authorization to conduct business with a new supplier before the Company may engage in any transactions with that new supplier. The authorization must include consideration of the factors listed above.



ECP: Document Review

The Lacey team shall be responsible for creating and implementing a risk-based approach to ensure that Purchase Orders ("POs") comply with the Lacey Act. The purpose of the PO review is not just to audit the PO documents, but to ensure that by June 1, 2016, Lumber Liquidators can establish an unbroken and verified chain of custody from itself back to the product's source using documentation down to the forest level.

each PO for a medium or high risk product or from a medium or high risk supplier shall be reviewed and analyzed as above and requires clearance before importation into the U.S., and if cleared, such clearance must be signed off by the CCO, or the CCO's designee. A record shall be

then the product will not be accepted until such documentation is provided. If the documentation is not provided within a reasonable time, then the product will not be imported. If a product has



Impact

- Compliance expectations are heightened
- Status quo not acceptable
- Knowledge pool
 - Modes of illegality
 - Locations of illegality
 - Complacency
- Device
- NGO cooperation





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